



**THE REVENUE IMPROVEMENT ACTION PLAN
FOR THE
2024 FISCAL YEAR**

OCTOBER, 2023

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PLANNING STAGE

1.0 INTRODUCTION AND DISTRICT PROFILE

The Gomoa Central District Assembly is legally mandated by LI 2339, to provide for the general welfare of all their inhabitants. This legal mandate, undoubtedly, requires the assembly to improve upon its revenue generation in order to ensure accelerated development and promote the welfare of its citizens. It is against this background, that the Gomoa Central District Assembly, has formulated a comprehensive revenue improvement action plan and strategy for effective and efficient revenue mobilization and administration for economic development.

2.0 NAME OF DISTRICT AND LI ESTABLISHING

Gomoa Central District Assembly is one of the twenty (22) districts in the Central Region of Ghana. The district was carved out as a separate district from the then Gomoa East District Assembly in 2018 by the Legislative Instrument 2339 and became operational on 15th March, 2018. It occupies an area of about 260.69 square kilometers.

3.0 VISION

The vision of the Gomoa Central District is to become a first class and citizen focused Local Government Authority.

4.0 MISSION

GCDA exists to facilitate the improvement of quality of life of the citizen through the provision of equitable services, effective mobilization and utilization of resources and promotion of professionalism all within the context of good governance.

5.0 CORE FUNCTIONS

Among the core functions of the GCDA outlined in the LI 2339 are:

- To promote and safeguard public health
- To construct, repair and maintain and keep clean all streets
- To construct, repair and maintain all public roads other than trunk roads but including feeder roads and to undertake road rehabilitation programmes within the district.

- To maintain, as agents of central government, all public buildings, including prestige buildings put up by the central government and
- To take steps to ensure the effective maintenance of all government properties within its area of authority.

6.0 Core values of Gomoa Central District Assembly

1. Innovation
2. Team work
3. Integrity
4. Discipline
5. Pro-activeness
6. Quality service
7. Hard work
8. Excellence
9. Sustainability

7.0 Adopted Policy Objective from the National Medium Term Development Policy Framework (NMTDPF) relating to Revenue Mobilization

1. Promote demand –driven approach to agricultural development
2. Promote Agro-business to enhance production and consumption of local agriculture produce
3. Promote sustainable spatially integrated balanced and orderly development of human settlement
4. Facilitate the extension of electricity to all communities
5. Enhance inclusive and equitable access to, and participation in quality education at all levels
6. Ensure improved Fiscal Performance and Sustainability
7. Promote Local Economic activities
8. Promote the development of tourism potentials
9. Support security related infrastructure
10. Promote ICT Development at all levels
11. Ensure operationalization of the lower sub structures

8.0 Legal Framework and Policy Environment

Some of the laws and legal frameworks backing revenue mobilization in the district include the following.

1. 1992 Constitution of Ghana
2. Local Governance Act, 2016 (Act 936)
3. Public Financial Management Act 2016 (Act 921)
4. Public Financial Management Regulation 2019, L.I. 2378
5. Audit Service Act, 2000 (Act, 584)
6. Land Use and Spatial Planning Act, 2016 (Act 925)
7. National Development Planning (System) Act 1994, Act 480)

9.0 Opportunities to strengthen IGF Generation

Some of the opportunities that exist and can be identified to boost the assembly's revenue are as follows.

- The establishment of the district court which would help prosecute the existing huge numbers of rate payers who over the years have refused to pay due to no sanctions against them
- The booming night market operations in most communities in the district has also presented itself as an opportunity to enable the assembly rake in revenue
- The establishment of area council and sub-offices also serves as a potential for the collection of revenue items which are difficult to identify though in operation in the various communities
- The introduction of the IDIF initiative by the government of Ghana will also go a long way to help develop local light and heavy industries within the district. This can also help boost the revenue base of the assembly as most of these industries serve other subsidiary industries with their products.

10.0 Population Structure

It is estimated that 2024 will have a total population of 96,441 comprising of 52,623 females and 43,817 males.

11.0 District Economy and its implication for revenue mobilization:

a. AGRICULTURE

Agriculture is the key economic sector in the district contributing to about 54% of gross domestic product. Total agricultural land is estimated at 169.25 square meters. The ecology of the district encourages the cultivation of crops such as cassava, maize, pineapple, coconut, vegetable, citrus, and other non-traditional crops such the Asian Vegetables, chilly and bird eye pepper. Generally, farming in the district employs about 12,075 people of which 60 percent are males and (40%) females with scale of production mostly on subsistence. This has contributed immensely to the percentage yield of farmers.

b. MARKET CENTER

At the moment, there are two market stall structures that has been constructed and commissioned by the Assembly at Gomoa Aboso and Afransi aimed at boosting the assembly’s revenue base. The Assembly has awarded a 28-unit lockable market at Gomoa Aboso and work has begun in earnest with the first phase almost completed.

c. ROAD NETWORK

Road network in the district can be put into two major categories being the feeder road and the urban highways occupying about 70% and 30% respectively

Most of the feeder roads are fairly in a good shape due to reshaping activities carried out on regular basis. This has encouraged the transportation of agricultural products from the hinterland to the marker centers for sale raining the revenue base of the individuals and the assembly as a whole.

d. EDUCATION

Currently, the district has about 81 basic schools with about 800 classrooms (public and Private, KG, Primary and JHS). The district can boast of a private university namely, Perez University in Pomadze. The district has Three Community Senior High Schools.

Fig. 1: EDUCATIONAL FACILITIES IN THE DISTRICT

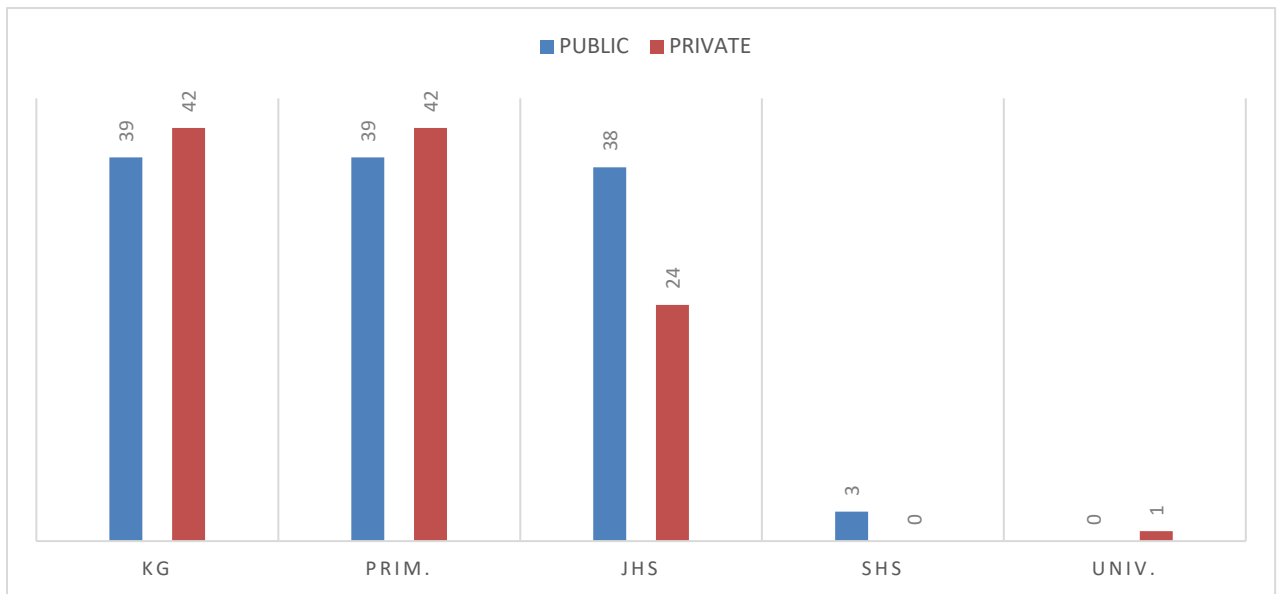


Table 1: EDUCATION- FACILITIES AND ENROLMENT

Public Schools Enrolment in the District for 2021-2023 Academic Years				
NO.	CATEGORY	YEARS		
		2020/2021	2021/2022	2022/2023
1.	Kg	2,688	2,884	2,300
2.	Primary	9662	9,799	9612
3.	JHS	5293	5,104	5416
4.	SHS	1091	1,302	2,450
	TOTAL	18,734	19,089	19,778

Private Schools Enrolment in the District for 2021-2023 Academic Years

NO.	CATEGORY	YEARS		
		2020/2021	2021/2022	2022/2023
1	KG	1943	1,986	2,016
2	Primary	4335	4,455	4,650
3	JHS	609	622	815
	TOTAL	6,887	7,063	7481

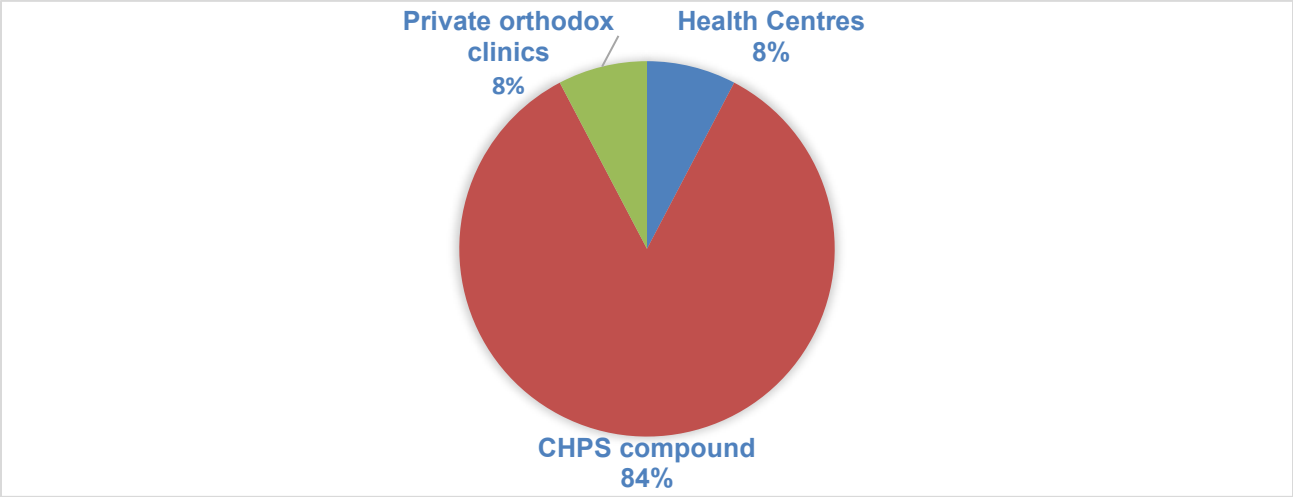
NUMBER OF TEACHERS IN THE DISTRICT - PUBLIC SCHOOLS - 2023			
LEVEL	MALE	FEMALE	TOTAL
KG	2	124	126
PRIMARY	101	202	303
JHS	221	123	335

SHS (TEACHING & NON-TEACHING)	100	40	140
TOTAL	424	489	904

e. HEALTH

Health care in the district is delivered at two levels, the community and sub-district levels. There is one (1) Health Centre, one (1) private orthodox clinic, and Eleven (11) CHPS compound complementing health care delivery in the district. There is currently the construction of a district hospital at Afransi under the Agenda 111 policy of Government and a Polyclinic at Abonyi being funded by the Government of Ghana.

Fig. 2: HEALTH -FACILITIES IN THE DISTRICT



f. WATER AND SANITATION

WATER

Accessibility to water for drinking and other domestic purposes in the district as a whole is not much of a challenge. Citizens obtain their sources of water for drinking mainly from Pipe borne, borehole, rain water, bottled/sachet water, and a couple of rivers/stream scattered around.

SANITATION

Sanitation situation in the district in general has improved both on solid and liquid wastes management. Presently, the District has rolled out a plan to clear all unapproved dumping sites and communal containers placed in various location with the purchase and engineering of a 12-acre final disposal site at Gomoa Ofaso. The district is also implementing the Community Led Total Sanitation Programme being supported by UNICEF and World Bank.

The district has so far declared ten (10) Communities Open Defecation Free Status namely; Dadsonkwaa, Mmofra Nfa Adwen, Saakwa, Kobina Ogyam, Papa Atta, Okukua, Fante Yemoah, Bentumkwaa, Appiahkra, Gyamanfom and Efrimukwaa.

g. ENERGY

The electricity coverage of the district is estimated to be around 90% of the entire communities in the district. Almost all communities in the district with the exception of just a few are not connected to the national grid. The Assembly also supports the provision and maintenance of street lights especially along the main roads and at vantage points in the various communities. The presence of electricity in most of these communities has encouraged not only day markets but also night market operations of which the assembly can take advantage to boost its revenue source.

h. TOURISM

The Gomoa Central District Assembly can boost of a number of potential tourism sites which includes; the Crown Forest (Safari Park) at Gomoa Nsuaem, the Gomoa Two-Weeks Festival, Suaye Technology Centre in Gomoa Mpota, the only Ghanaian owned Auto Mobile Company in the country as well as the mystery stone at Asebu. Currently, the assembly had partnered the safari park to facilitate the acquisition of local plans and permits in the development of the area. We are hopeful that's its completion together with the other tourism centers would attract potential tourists and boosts the assembly's revenue.

12.0 Key issues/challenges of revenue mobilization and how those issues/challenges are being addressed:

i. Cross cutting (general) issues/challenges

- Inadequate number of revenue collectors on the field
- Insufficient database on revenue items
- Assembly's inability to fully digitize its billing and payment system
- Mobility issue (vehicles/Drivers)
- Non functionality of area councils and inadequate payment points
- Delay in bill distribution

ii. Specific issues/challenges relating to the following:

NO.	SOURCE OF REVENUE	CHALLENGES
1	Rates	<ul style="list-style-type: none"> • Inability to conduct valuation of properties • Inability to resolve boundary disputes with neighboring districts • Delay in the issuance of permit
2	Fees	<ul style="list-style-type: none"> • Inadequate sensitization
3	Fines, Penalties and Forfeits	<ul style="list-style-type: none"> • Inability to enforce bye-laws
4	Licenses	<ul style="list-style-type: none"> • Inadequate sensitization • Inability to digitize payment system • Distance to the revenue payment points (Mpota, Asebu, etc)
5	Lands	<ul style="list-style-type: none"> • Inability to resolve boundary disputes with neighboring districts • Inability to enforce bye laws on building regulations • Inadequate monitoring activities by task force team
6	Rents	<ul style="list-style-type: none"> • Inability to enforce and collect rent from occupants of assembly properties
7	Investment	<ul style="list-style-type: none"> • Inadequate revenue inflows to commit to investment activities • Inadequate management commitment

13.0 Database Management

Database for revenue mobilisation has been created and in use to enable the assembly track revenue payment as well as defaulters. Currently, all artisanal shops have been marked with the help of assembly staff with unique codes specific to their locations for easy identification. Data also exist for private educational, health institutions as well as other corporate businesses like Pharmacy/chemical shops, fuel stations, light industries, etc. Data on properties in the district was captured unto the Taxman software during Tax Revenue for Economic Enhancement (TREE) project era. However, the project has ended and the assembly is yet to synchronise the data with the ongoing house numbering details for an updated data. We hope this will help the assembly maximise revenue from property rate.

However, holistic Database update needs to be done periodically with the increasing rate of emerging new businesses. Management as part of our strategies for revenue mobilisation plans to get these data updated on quarterly basis.

Revenue data storage is in two folds being the taxman and excel software which manages data on property rate and business operating permits respectively.

14.0 Fee Fixing Process

The assembly in accordance with sections 137-146 of the Local Governance Act, 2016, Act 936 fix annual rates and fees to be paid by business entities operating within the district. These fees are charged based on some of the following factors.

- To deliberately encourage and promote the operations of certain economic activities within the district
- To enable competitiveness in fees charged usually for assembly owned shops as compared to other districts and privately owned shops
- To serve as a deterrent to citizens in terms of payment of fines and the operations of certain activities
- To enable the registration of businesses within the district

The fee fixing process involves stakeholders ranging from landlords' associations, artisan groups, private educational and health institutions, financial institutions, traditional authorities, assembly and unit committee member, among others.

The fee fixing document prior to its approval by the General Assembly is discussed at the budget committee, finance and administration Subcommittee and the Executive committee. The document is finally approved on or before 30th October of each financial year.

The approved document is gazetted to finalize its preparation.

15.0 Administration of Revenue Collection

The assembly currently operates with two classes of revenue collectors being the permanent and those on commission as at August 2023. Periodically, assembly staff also go to the field to boost revenue collection activities through its task force operations.

Management has been much supported and much involved in revenue operations. With the formation of a Rate Assessment Committee (revenue management team) being put in place with representatives from almost all the unit being involved in revenue collection process usually spearheaded by the budgets and finance units.

Currently the assembly has three sub-district offices operational out of the proposed four and also serve as a payment point for rate payers. Plans are also underway to get commission collectors for these sub-offices to enable the collection of ceded revenue. 50% of monies raised from ceded revenue goes back to the area council for administrative and developmental expenses.

Administrative officers from the assembly have been posted to these offices to help run them. Officers from the works department and account also periodically visit these offices to provide services to them.

16.0 Billing

Bills for business operating permits are usually being guided by the approved fee fixing resolution of the assembly and printed out for distribution early February of each financial year. Currently, the collection of property rate through the Tax Revenue for Economic Enhancement (TREE) project and subsequently the Ghana Revenue Authority has come to an end for the collection of property rate. However, the assembly is yet to synchronise the data with the ongoing house numbering details for an updated data. We hope this will help the assembly maximise revenue from property rate going forward into 2024.

It must be stated that the current billing system provides opportunity for feedback from the rate payers. This is because telephone numbers dedicated for the revenue collection feedback has been provided on each bill to strengthen client services. Further training would have to be conducted for both old and new revenue collectors as well as the GRA collectors and staff taskforce to enhance revenue mobilization.

17.0 Tracking of Revenue Collection

Payments made from other revenue sources are usually receipted using the general counterfoil receipt (GCR) which are verified by the revenue superintendent, revenue accountant and internal auditor before entries are made into the excel spreadsheet which captures data on revenue items and their bills for the year.

18.0 Enforcement

Enforcement of bill payments are usually done through the use of the assembly's taskforce which they periodically move to the field to inspect and ensure payment of bills.

Sensitization exercises are also done on information centres and radio stations to educate and remind ratepayers of the need to pay bills.

Going into 2024, the district court would be fully operationalized and utilized to enable easy prosecution of defaulters as a form of enforcing payment of revenue.

19.0 Service Delivery

The assembly provides services to rate payers usually in the form of;

1. Community road reshaping activities. Over the years, communities like Asebu Pomadze, Hill City, Akropong, Ekroful, Beseasze, Achiase, Dahom, Lome, Ekwamkrom, Esikuma and its environs have received various forms of road reshaping which has enabled them access services in other communities.
2. Clearing of refuse dumping sites within communities thus improving upon sanitation
3. Repair/ maintenance of streetlights within communities

These expenditures are geared towards fulfilling the use of 20% of internal revenues generated into direct capital development in the communities to ensure voluntary compliance so far as revenue payment is concerned.

20.0 Local Economic Development

The following are among the potential economic interventions that the assembly has identified and subsequently made adequate provision for in its district medium term development plan and annual budget.

1. Construction of market stalls at Gomoa Aboso
2. Creation of artisan village at Gomoa Obuasi and Achiase
3. Support for agribusinesses/tourism

21.0 Capacity Development

The assembly's capacity building plans are designed to incorporate the training needs of our revenue collectors in order to boost revenue mobilisation. Revenue collectors are usually as part of the sensitisation programme in January of each financial year trained on revenue mobilisation and customer care strategies. The previous years' revenue mobilisation activities are assessed, challenges outlined and solutions brainstormed. This is done to ensure an improved revenue performance in the current year.

However, a major ICT capacity gap has been identified. Management is putting plans in place to procure an effective revenue software for revenue management and get revenue collectors trained in order to ensure the efficient distribution and collection of revenue

22.0 Communication and Education Strategy

A revenue education and communication team has been put in place comprising of the Budget Officer, Statistics Officer, Finance Officer, Information Officer and the National Commission for Civic Education (NCCE) officer. Communication activities on rate payment are largely undertaken during the beginning of the year and intermittently throughout the year.

Communication strategies on revenue includes the use of:

1. Use of assembly's Information van
2. Use of Community information system
3. Purchase of Airtime on radio stations

4. Publication of Fee-Fixing Resolution on our website for rates payers to know how much they are supposed to pay.
5. Use of town hall meetings to educate stakeholders and ensure social accountability and transparency through the use of the PFM templates quarterly.

Table 3: BUDGET ACTUAL REVENUE COLLECTION PERFORMANCE FROM 2018 TO 2021

REVENUE PERFORMANCE- ALL REVENUE SOURCES							
ITEM	2021		2022		2023		%
	Budget	Actual	Budget	Actual	Budget	Actual as at August 2023	% at August, 2023
IGF	451,400.00	524,351.57	681,657.04	710,166.91	1,145,183.84	881,317.43	6.00
Compensation Transfer	1,848,456.78	1,498,029.47	2,000,964.03	2,905,443.90	3,642,822.76	3,214,574.25	21.90
Goods and Services Transfer	55,646.00	41,080.56	87,853.00	21,013.81	56,000.00	18,412.11	0.13
Assets Transfer	0.00	0.00	25,180.00	0.00	0.00	0.00	0.00
DACF- ASSEMBLY	5,068,748.00	980,070.00	6,407,144.27	2,191,894.67	6,407,144.27	784,416.67	5.34
DACF-RFG	1,929,687.64	1,704,680.00	2,377,904.55	1,154,505.55	2,048,918.19	0.00	0.00
DACF-MP	600,000.00	294,652.07	500,000.00	520,777.15	850,000.00	361,475.49	2.46
DACF-PWD	400,000.00	124,121.22	300,000.00	220,976.54	300,000.00	57,857.31	0.39
HIV/MSHAP	30,000.00	2,571.34	30,000.00	0.00	50,000.00	2,761.79	0.02
UNICEF	60,894.00	0.00	50,000.00	20,607.17	30,000.00	0.00	0.00
AGRIC (CIDA)	90,007.00	83,110.58	150,079.00	65,338.34	150,079.00	59,098.63	0.41
TOTAL	10,534,839.42	5,251,666.81	12,610,781.89	7,810,724.04	14,680,148.06	5,379,913.68	36.65

Table 4: FINANCIAL PERFORMANCE - REVENUE

REVENUE PERFORMANCE- IGF ONLY							
ITEM	2021		2022		2023		% as at August, 2023
	Budget	Actual	Budget	Actual	Budget	Actual as at August, 2023	
Property Rate	93,240.00	47,275.00	70,000.00	74,243.67	15,000.00	4,653.50	0.41
Basic Rate	2,000.00	0.00	2,000.00	0.00	2,000.00	0.00	0.00
Fees	47,160.00	31,928.01	236,489.22	291,598.21	372,214.00	276,694.93	24.16
Fines	1,100.00	0.00	1,155.00	0.00	2,650.00	0.00	0.00
Licenses	178,900.00	212,926.90	181,330.23	138,730.07	288,257.92	198,322.00	17.32
Land	102,000.00	117,756.66	170,000.00	163,294.94	330,059.90	288,467.00	25.18
Royalties	-	-	-	-	45,000.00	24,000.00	2.09
Rent	12,000.00	92,059.00	20,682.59	52,300.00	90,000.00	89,180.00	7.79
Miscellaneous	15,000.00	22,406.00	0.00	0.00	0.00	0.00	0.00
Total	451,400.00	524,351.57	681,657.04	710,166.91	1,145,183.84	881,317.43	77.96

Table 5: REVENUE COLLECTION PERFORMANCE FOR 2022 AND PROJECTIONS FOR 2023

NO	REVENUE ITEM	IGF BUDGET FOR 2023 (GHC)	ACTUAL FOR FIRST QUARTER OF 2023 (GHC)	ACTUAL FOR SECOND QUARTER OF 2023 (GHC)	ACTUAL FOR THIRD QUARTER OF 2023 (GHC)	TOTAL COLLECTION (JANUARY-SEPT. 2023) (GHC)	% OF BUDGET ACHIEVED AS AT SEPT. 2023	ACTUAL IGF COLLECTION COST (JAN. TO SEPT. 2023) (GHC)	BUDGET FOR 2024 (GHC)
1	Rates	17,000.00	0.00	3,222.00	4,542.30	7,764.30	45.67	3,400.00	58,600.00
2	Lands and Royalties	375,059.90	30,605.00	63,725.00	6,460.00	100,790.00	26.87	75,011.98	175,047.92
3	License (Business Operating Permit-BOP)	288,259.94	34,850.00	122,884.00	69,486.00	227,220.96	78.82	57,651.98	224,507.95
4	Fees	372,214.00	137,610.00	297,350.00	81,656.00	516,616.93	138.79	74,442.80	368,071.20
5	Fines, Penalties and Forfeits	2,650.00	0.00	0.00	850.00	850.00	32.07	530.00	8,120.00
6	Rent	90,000.00	20,880.00	59,400.00	52,100.00	132,380.00	147.08	18,000.00	81,800.00
	TOTAL	1,145,183.84	223,945.00	546,581.00	215,094.30	985,622.19	86.06	229,036.76	916,147.07

MATRIX FOR REVENUE IMPROVEMENT STRATEGIES FOR 2024

Revenue Head	Objective	Implementation Strategies	Expected Output/ Outcomes	Output/ Outcome Indicator	Activities	Timelines for implementation				Responsibility	Costing/ Budget	Funding source
						1	2	3	4			
LANDS AND ROYALTIES	To increase revenue from building permit by the end of 2024	1. Use of information centers to outline process of acquiring a permit	1. Increased number of citizens educated to pay their building permit	% Increase in rate payers	Education and Sensitization of rate payers					DE/PPO/N.C .C.E & ISD	GH¢15,000.00	IGF
		2. Assign zoning and logistics to the team	2. Team formed and operationalized	Availability of monitoring report of task force	Formation of development control unit					Works Dep't & Physical Planning	GH¢40,000.00	DACF /IGF
		3. Weekly field monitoring of new developments	3. Building permit by-laws enforced	No. of building permits approved	Allocation of vehicle and other logistics for revenue mobilization					DCD/Works Dept./TCP	GH¢20,000.00	DACF /IGF
		5. Assigning of Technical officers to Sub-office	To resolve proximity issues	Operationalization of sub office	Assigning of technical officers to Sub-Office					DCD/HR	GH¢20,000.00	DCAF /IGF

Revenue Head	Objective	Implementation Strategies	Expected Output/ Outcomes	Output/ Outcome Indicator	Activities	Timelines for implementation				Responsibility	Costing/ Budget	Funding source
FEES	To increase revenue from Fees by the end of 2024	1. Assigning of officers to conveyance site	Revenue from fees increased	% Increase in fees from conveyance	1. Operationalization of conveyance point at Mpota					DE/DFO/Procurement	GH¢2,000.00	DACF/IGF
		Constant monitoring of Activities	Revenue from Fees increased	Increased revenue from fees	2. Operationalization of all market stores					DIA/DBA/DFO/DEHO/CDO	GH¢4,000.00	IGF
		Sensitization and education of services to rate payers	To enhance accessibility and payment	Increased revenue from fees	3.Sensitize and educate rate payers on services provided					DFO/DBA/ISD	GH¢0,000.00	DCAF/IGF
LICENSES	To increase revenue from Licenses by the end of 2024	1. Engage staff and service personnel to collect and update data on revenue items	1. existing data on revenue items updated 2. accurate billing and improved collection of revenue	Availability of updated data on businesses	1. Prepare and update data on business items					DFO/DBA/DSO/ MIS	GH¢10,000.00 0	DACF/IGF

Revenue Head	Objective	Implementation Strategies	Expected Output/ Outcomes	Output/ Outcome Indicator	Activities	Timelines for implementation			Responsibility	Costing/ Budget	Funding source
		3. Quarterly evaluation of activities of task force by management	3. Task force formed and operationalized	Increased revenue from licenses	2. Formation of revenue task force				DE/DFO/DIA	GH¢10,000.00	DACF /IGF
		4. Revenue bills generated by December, 2023	4. Increase in Revenue payment by rate payers	Number of generated bills and distribution dates	3. Prompt and early generation and distribution of bills				DSO/DBA	GH¢1,000.00	IGF
FINES	To increase revenue from Fines by the end of 2024	Facilitate the operationalization of court	1. Revenue from fines increased	Increased amount of revenue mobilized	1. Court warrants for rate defaulters				DE/DPO/ Procurement	GH¢1,000.00	DACF
		1. Facilitate implementation of bye laws	2. Revenue from fines improved	Availability of Assembly bye law	2. Implementation of assembly bye laws				DPO/DE/DE HO/ Procurement	GH¢20,000.00	DACF /IGF
RATES	To increase revenue from Rates by the end of 2024	1. Engage staffs to update data on properties	1. existing data on property updated	Availability of training report	1. Prepare and update register on property				HRM/DFO/ DBA/DSO	GH¢5,000.00	DACF /IGF

Revenue Head	Objective	Implementation Strategies	Expected Output/ Outcomes	Output/ Outcome Indicator	Activities	Timelines for implementation				Responsibility	Costing/ Budget	Funding source
RATE	To increase revenue from Rates by the end of 2024	1.Procurement process to provide logistics for house numbers	1.Accurate billing and improved collection of revenue	Availability of house numbers	2. Provide identification numbers for houses in all communities					DE/PPO/ Procurement	GH¢20,000.00	DACF /IGF
RENT	To mobilize 100% of expected revenue from rent by the end of 2024	1.Engage estate manager to document all rentable facilities	All assembly rentable properties fully documented	Availability of updated database on assembly properties	1.Update database of all rentable facilities/equipment of the assembly					DE/DIA/ STORES	GH¢5,000.00	IGF
		2. Review rent agreement and prepare letters to all tenants	Payment of all rents on time	Availability of updated Tenancy agreement on assembly properties	2. Review rent and prepare tenancy agreement for all occupants					DCD/DE/ DFO	GH¢5,000.00	IGF

MONITORING STAGE

MONITORING PLAN FOR REVENUE MOBILISATION

REVENUE ITEM	OBJECTIVE(S)	ACTIVITIES (SHOULD BE SMART)		FREQUENCY OF MONITORING	STRATEGIES FOR MONITORING ACTIVITIES	RESPONSIBILITY
Rates	To enhance revenue mobilization from land	i	1. Prepare and update register on property	Quarterly	1. evaluation of updated data on properties	DBA/ DSO/DE/PPO
		ii	2. Complete identification numbers for houses	Quarterly	2. field monitoring to inspect identification numbers for properties	DBA/ DSO/DE/PPO/ MIS
Lands and Royalties	To enhance revenue mobilization from land	i	Education and Sensitization of rate payers	Quarterly	1. examine report on the use of information centers to educate rate payers	DE/PPO/NCCE/IS D
		ii	Formation of development control unit	Quarterly	2. evaluation of activities of task force 3. inspection of financial statements	DCD/DE/PPO/DF O
		iii	Allocation of vehicle and other logistics for revenue mobilization	Quarterly	4. Weekly field monitoring of new developments	DCD/DE/PPO

		iv	Assigning of technical officers to Sub-Office	Monthly	4. Monitoring of activities of Sub-offices	DCD/DFO/DE
License (Business Operating Permit-BOP)	To enhance revenue mobilization from BOP	i	Formation of revenue task force	Quarterly	1.Evaluation of activities of taskforce by management	DFO/DBA/DSODI A
		ii	Update database on ratable items	Quarterly	2.Quarterly field exercise and reports to update database	DSO/DBA/DFO
		iii	Prompt and early generation and distribution of bills			
Fees	To enhance revenue mobilization from fees	i	Ceding of revenue items to area councils	Quarterly	1.inspection of reports, GCR and financial statements	DCD/DFO/DIA
		ii	Construction of lorry park/ taxi park at Pomadze	Quarterly	2. Procurement of materials	DE/DFO/DIA
Fines, Penalties and Forfeits	To ensure compliance with assembly bye-laws	i	Operationalization of district court	Quarterly	1. prosecution of defaulters	DCD/DE/DPO
		ii	Implementation of assembly bye-laws	Quarterly	2. prosecution of defaulters	DEO/DE/DBA
Rent	To ensure proper allocation and	i	Update database of all rentable facilities/equip	Quarterly	1. review/ examine updated data on rentable facilities/equipment	DSO/DBA/DPO

	utilization of assembly properties		ment of the assembly			
		ii	Review rent and prepare tenancy agreement with occupants/ users of rentable facilities	Quarterly	2. examine tenancy agreement report	DE/PPO/DPO/DIA

Conclusion

The main objective of the revenue improvement action plan is to provide framework to guide all departmental and unit heads towards effective revenue mobilization. The Gomoa Central District Assembly is fully committed in ensuring the implementation of these outlined strategies going into 2023 and subsequent years to make our objectives a reality. We are hopeful that with a strong team work and dedication, all limitations that would possibly arise in the line of duty would be effectively addressed.

NAME OF DCE: HON. BENJAMIN KOJO OTOO

NAME OF DCD: ALHAJI ABDUL-RAHIM MUSAH

DATE: 27TH OCTOBER, 2023

SIGNATURE AND STAMP:

A handwritten signature in blue ink, appearing to be 'De...'. The signature is written over a dashed horizontal line.

DATE: 27TH OCTOBER, 2023

SIGNATURE AND STAMP:

A handwritten signature in blue ink, appearing to be 'M...'. The signature is written over a dashed horizontal line.

PERFORMANCE REPORTING STAGE

**THE TEMPLATE BELOW
SHOULD BE COMPLETED
AND SUBMITTED TO RCC
BY THE END OF APRIL,
JULY, OCTOBER AND
JANUARY 2023**

APPENDIX 1: REVENUE COLLECTION PERFORMANCE MONITORING RECORDS FOR JANUARY 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR JANUARY (GHC)	ACTUAL COLLECT N. FOR FIRST WEEK OF JANUARY (GHC)	ACTUAL COLLECT. FOR SECOND WEEK OF JANUARY (GHC)	ACTUAL COLLECTN. FOR THIRD WEEK OF JANUARY (GHC)	ACTUAL COLLECTN. FOR FOURTH WEEK OF JANUARY (GHC)	ACTUAL COLLECTN. FOR FIFTH WEEK OF JANUARY (GHC)	TOTAL ACTUAL COLLECTN. FOR JANUARY (GHC)	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTN.]
Rates	Staff								
Lands and Royalties	Staff								
License (Business Operating Permit-BOP)	John Otoo								
	Ernest Arkoh								
	Agnes Abiram								
	Isaac Kojo Amoh								
	Isaac Eyiah								
	Edward Ankrah								
	Agnes Acquah								
Fees	Agnes Acquah								
	Isaac Eyiah								
	Francis Adarkwah								
Fines, Penalties and Forfeits	Francis Adarkwah								
Rent	Agnes Abiram								
Investment									
Miscellaneous and Unidentified Revenue									

NOTE: Explain reasons for variance under each revenue item and strategies to address negative variance (if any)

APPENDIX 2: REVENUE COLLECTION PERFORMANCE MONITORING RECORDS FOR FEBRUARY 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR FEBRUARY (GHC)	ACTUAL COLLECTION FOR FIRST WEEK OF FEBRUARY (GHC)	ACTUAL COLLECTION FOR SECOND WEEK OF FEBRUARY (GHC)	ACTUAL COLLECTN FOR THIRD WEEK OF FEBRUARY (GHC)	ACTUAL COLLECTN FOR FOURTH WEEK OF FEBRUARY (GHC)	ACTUAL COLLECTN FOR FIFTH WEEK OF FEBRUARY (GHC)	TOTAL ACTUAL COLLECTN. FOR FEBRUARY (GHC)	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTN.]
Rates	Staff								
Lands and Royalties	Staff								
License (Business Operating Permit-BOP)	John Otoo								
	Ernest Arkoh								
	Agnes Abiram								
	Isaac Kojo Amoh								
	Isaac Eyiah								
	Edward Ankrah								
	Agnes Acquah								
Fees	Agnes Acquah								
	Isaac Eyiah								
	Francis Adarkwah								
Fines, Penalties and Forfeits	Francis Adarkwah								
Rent	Agnes Abiram								
Investment									
Miscellaneous and Unidentified Revenue									

NOTE: Explain reasons for variance under each revenue item and strategies to address negative variance (if any)

APPENDIX 3: REVENUE COLLECTION PERFORMANCE MONITORING RECORDS FOR MARCH 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR MARCH (GHC)	ACTUAL COLLECTION FOR FIRST WEEK OF MARCH (GHC)	ACTUAL COLLECTION FOR SECOND WEEK OF MARCH (GHC)	ACTUAL COLLECTION FOR THIRD WEEK OF MARCH (GHC)	ACTUAL COLLECTN FOR FOURTH WEEK OF MARCH (GHC)	ACTUAL COLLECTN FOR FIFTH WEEK OF MARCH (GHC)	TOTAL ACTUAL COLLECTN FOR MARCH (GHC)	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTN.]
Rates	Staff								
Lands and Royalties	Staff								
License (Business Operating Permit-BOP)	John Otoo								
	Ernest Arkoh								
	Agnes Abiram								
	Isaac Kojo Amoh								
	Isaac Eyiah								
	Edward Ankrah								
	Agnes Acquah								
Fees	Agnes Acquah								
	Isaac Eyiah								
	Francis Adarkwah								
Fines, Penalties and Forfeits	Francis Adarkwah								
Rent	Agnes Abiram								
Investment									
Miscellaneous and Unidentified Revenue									

NOTE: Explain reasons for variance under each revenue item and strategies to address negative variance (if any)

APPENDIX 4: SUMMARY OF REVENUE COLLECTION PERFORMANCE FOR FIRST QUARTER OF 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR FIRST QUARTER (GHC)	ACTUAL COLLECTION FOR JANUARY (GHC)	ACTUAL COLLECTION FOR FEBRUARY (GHC)	ACTUAL COLLECTION FOR MARCH (GHC)	TOTAL ACTUAL COLLECTION FOR FIRST QUARTER (GHC)	FIRST QUARTER PERCENTAGE PERFORMANCE	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTION]
Rates	Staff							
Lands and Royalties	Staff							
License (Business Operating Permit-BOP)	John Otoo							
	Ernest Arkoh							
	Agnes Abiram							
	Isaac Kojo Amoh							
	Isaac Eyiah							
	Edward Ankrah							
	Agnes Acquah							
Fees	Agnes Acquah							
	Isaac Eyiah							
	Francis Adarkwah							
Fines, Penalties and Forfeits	Francis Adarkwah							
Rent	Agnes Abiram							
Investment								
Miscellaneous and Unidentified Revenue								

APPENDIX 5: REVENUE COLLECTION PERFORMANCE MONITORING RECORDS FOR APRIL 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR APRIL (GHC)	ACTUAL COLLECTN FOR FIRST WEEK OF APRIL (GHC)	ACTUAL COLLECTN FOR SECOND WEEK OF APRIL (GHC)	ACTUAL COLLECTN FOR THIRD WEEK OF APRIL (GHC)	ACTUAL COLLECTN FOR FOURTH WEEK OF APRIL (GHC)	ACTUAL COLLECTN FOR FIFTH WEEK OF APRIL (GHC)	TOTAL ACTUAL COLLECTN FOR APRIL (GHC)	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTN.]
Rates	Staff								
Lands and Royalties	Staff								
License (Business Operating Permit-BOP)	John Otoo								
	Ernest Arkoh								
	Agnes Abiram								
	Isaac Kojo Amoh								
	Isaac Eyiah								
	Edward Ankrah								
	Agnes Acquah								
Fees	Agnes Acquah								
	Isaac Eyiah								
	Francis Adarkwah								
Fines, Penalties and Forfeits	Francis Adarkwah								
Rent	Agnes Abiram								
Investment									
Miscellaneous and Unidentified Revenue									

NOTE: Explain reasons for variance under each revenue item and strategies to address negative variance (if any)

APPENDIX 6: REVENUE COLLECTION PERFORMANCE MONITORING RECORDS FOR MAY 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR MAY (GHC)	ACTUAL COLLECTION FOR FIRST WEEK OF MAY (GHC)	ACTUAL COLLECTN FOR SECOND WEEK OF MAY (GHC)	ACTUAL COLLECTN FOR THIRD WEEK OF MAY (GHC)	ACTUAL COLLECTN FOR FOURTH WEEK OF MAY (GHC)	ACTUAL COLLECTN FOR FIFTH WEEK OF MAY (GHC)	TOTAL ACTUAL COLLECTN FOR MAY (GHC)	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTN]
Rates	Staff								
Lands and Royalties	Staff								
License (Business Operating Permit-BOP)	John Otoo								
	Ernest Arkoh								
	Agnes Abiram								
	Isaac Kojo Amoh								
	Isaac Eyiah								
	Edward Ankrah								
	Agnes Acquah								
Fees	Agnes Acquah								
	Isaac Eyiah								
	Francis Adarkwah								
Fines, Penalties and Forfeits	Francis Adarkwah								
Rent	Agnes Abiram								
Investment									

NOTE: Explain reasons for variance under each revenue item and strategies to address negative variance (if any)

APPENDIX 7: REVENUE COLLECTION PERFORMANCE MONITORING RECORDS FOR JUNE 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR JUNE (GHC)	ACTUAL COLLECTION FOR FIRST WEEK OF JUNE (GHC)	ACTUAL COLLECTION FOR SECOND WEEK OF JUNE (GHC)	ACTUAL COLLECTION FOR THIRD WEEK OF JUNE (GHC)	ACTUAL COLLECTION FOR FOURTH WEEK OF JUNE (GHC)	ACTUAL COLLECTION FOR FIFTH WEEK OF JUNE (GHC)	TOTAL ACTUAL COLLECTION FOR JUNE (GHC)	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTN]
Rates	Staff								
Lands and Royalties	Staff								
License (Business Operating Permit-BOP)	John Otoo								
	Ernest Arkoh								
	Agnes Abiram								
	Isaac Kojo Amoh								
	Isaac Eyiah								
	Edward Ankrah								
	Agnes Acquah								
Fees	Agnes Acquah								
	Isaac Eyiah								
	Francis Adarkwah								
Fines, Penalties and Forfeits	Francis Adarkwah								
Rent	Agnes Abiram								
Investment									

NOTE: Explain reasons for variance under each revenue item and strategies to address negative variance (if any)

APPENDIX 8: SUMMARY OF REVENUE COLLECTION PERFORMANCE FOR SECOND QUARTER OF 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR SECOND QUARTER (GHC)	ACTUAL COLLECTION FOR APRIL (GHC)	ACTUAL COLLECTION FOR MAY (GHC)	ACTUAL COLLECTION FOR JUNE (GHC)	TOTAL ACTUAL COLLECTION FOR SECOND QUARTER (GHC)	SECOND QUARTER PERCENTAGE PERFORMANCE	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTION]
Rates	Staff							
Lands and Royalties	Staff							
License (Business Operating Permit-BOP)	John Otoo							
	Ernest Arkoh							
	Agnes Abiram							
	Isaac Kojo Amoh							
	Isaac Eyiah							
	Edward Ankrah							
	Agnes Acquah							
Fees	Agnes Acquah							
	Isaac Eyiah							
	Francis Adarkwah							
Fines, Penalties and Forfeits	Francis Adarkwah							
Rent	Agnes Abiram							
Investment								
Miscellaneous and Unidentified Revenue								

APPENDIX 9: REVENUE COLLECTION PERFORMANCE MONITORING RECORDS FOR JULY 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR JULY (GHC)	ACTUAL COLLECTION FOR FIRST WEEK OF JULY (GHC)	ACTUAL COLLECTION FOR SECOND WEEK OF JULY (GHC)	ACTUAL COLLECTION FOR THIRD WEEK OF JULY (GHC)	ACTUAL COLLECTION FOR FOURTH WEEK OF JULY (GHC)	ACTUAL COLLECTION FOR FIFTH WEEK OF JULY (GHC)	TOTAL ACTUAL COLLECTION FOR JULY (GHC)	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTN]
Rates									
Lands and Royalties									
License (Business Operating Permit-BOP)									
Fees									
Fines, Penalties and Forfeits									
Rent									
Investment									
Miscellaneous and Unidentified Revenue									

NOTE: Explain reasons for variance under each revenue item and strategies to address negative variance (if any)

APPENDIX 10: REVENUE COLLECTION PERFORMANCE MONITORING RECORDS FOR AUGUST 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR AUGUST (GHC)	ACTUAL COLLECTION FOR FIRST WEEK OF AUGUST (GHC)	ACTUAL COLLECTION FOR SECOND WEEK OF AUGUST (GHC)	ACTUAL COLLECTION FOR THIRD WEEK OF AUGUST (GHC)	ACTUAL COLLECTION FOR FOURTH WEEK OF AUGUST (GHC)	ACTUAL COLLECTION FOR FIFTH WEEK OF AUGUST (GHC)	TOTAL ACTUAL COLLECTION FOR AUGUST (GHC)	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTN]
Rates									
Lands and Royalties									
License (Business Operating Permit-BOP)									
Fees									
Fines, Penalties and Forfeits									
Rent									
Investment									
Miscellaneous and Unidentified Revenue									

NOTE: Explain reasons for variance under each revenue item and strategies to address negative variance (if any)

APPENDIX 11: REVENUE COLLECTION PERFORMANCE MONITORING RECORDS FOR SEPTEMBER 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR SEPTEMBER (GHC)	ACTUAL COLLECTION FOR FIRST WEEK OF SEPTEMBER (GHC)	ACTUAL COLLECTION FOR SECOND WEEK OF SEPTEMBER (GHC)	ACTUAL COLLECTION FOR THIRD WEEK OF SEPTEMBER (GHC)	ACTUAL COLLECTION FOR FOURTH WEEK OF SEPTEMBER (GHC)	ACTUAL COLLECTION FOR FIFTH WEEK OF SEPTEMBER (GHC)	TOTAL ACTUAL COLLECTN FOR SEPTEMBER (GHC)	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTN.]
Rates									
Lands and Royalties									
License (Business Operating Permit-BOP)									
Fees									
Fines, Penalties and Forfeits									
Rent									
Investment									
Miscellaneous and Unidentified Revenue									

NOTE: Explain reasons for variance under each revenue item and strategies to address negative variance (if any)

APPENDIX 12: SUMMARY OF REVENUE COLLECTION PERFORMANCE FOR THIRD QUARTER OF 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR THIRD QUARTER (GHC)	ACTUAL COLLECTION FOR JULY (GHC)	ACTUAL COLLECTION FOR AUGUST (GHC)	ACTUAL COLLECTION FOR SEPTEMBER (GHC)	TOTAL ACTUAL COLLECTN FOR THIRD QUARTER (GHC)	THIRD QUARTER PERCENTAGE PERFORMANCE	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTN]
Rates								
Lands and Royalties								
License (Business Operating Permit-BOP)								
Fees								
Fines, Penalties and Forfeits								
Rent								
Investment								
Miscellaneous and Unidentified Revenue								

APPENDIX 13: REVENUE COLLECTION PERFORMANCE MONITORING RECORDS FOR OCTOBER 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR OCTOBER (GHC)	ACTUAL COLLECTION FOR FIRST WEEK OF OCTOBER (GHC)	ACTUAL COLLECTION FOR SECOND WEEK OF OCTOBER (GHC)	ACTUAL COLLECTION FOR THIRD WEEK OF OCTOBER (GHC)	ACTUAL COLLECTION FOR FOURTH WEEK OF OCTOBER (GHC)	ACTUAL COLLECTN FOR FIFTH WEEK OF OCTOBER (GHC)	TOTAL ACTUAL COLLECTN FOR OCTOBER (GHC)	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTION]
Rates									
Lands and Royalties									
License (Business Operating Permit-BOP)									
Fees									
Fines, Penalties and Forfeits									
Rent									
Investment									
Miscellaneous and Unidentified Revenue									

NOTE: Explain reasons for variance under each revenue item and strategies to address negative variance (if any)

APPENDIX 14: REVENUE COLLECTION PERFORMANCE MONITORING RECORDS FOR NOVEMBER 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR NOVEMBER (GHC)	ACTUAL COLLECTION FOR FIRST WEEK OF NOVEMBER (GHC)	ACTUAL COLLECTION FOR SECOND WEEK OF NOVEMBER (GHC)	ACTUAL COLLECTION FOR THIRD WEEK OF NOVEMBER (GHC)	ACTUAL COLLECTION FOR FOURTH WEEK OF NOVEMBER (GHC)	ACTUAL COLLECTION FOR FIFTH WEEK OF NOVEMBER (GHC)	TOTAL ACTUAL COLLECTN. FOR NOVEMBER (GHC)	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTN]
Rates									
Lands and Royalties									
License (Business Operating Permit-BOP)									
Fees									
Fines, Penalties and Forfeits									
Rent									
Investment									
Miscellaneous and Unidentified Revenue									

NOTE: Explain reasons for variance under each revenue item and strategies to address negative variance (if any)

APPENDIX 15: REVENUE COLLECTION PERFORMANCE MONITORING RECORDS FOR DECEMBER 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR DECEMBER (GHC)	ACTUAL COLLECTION FOR FIRST WEEK OF DECEMBER (GHC)	ACTUAL COLLECTION FOR SECOND WEEK OF DECEMBER (GHC)	ACTUAL COLLECTION FOR THIRD WEEK OF DECEMBER (GHC)	ACTUAL COLLECTION FOR FOURTH WEEK OF DECEMBER (GHC)	ACTUAL COLLECTION FOR FIFTH WEEK OF DECEMBER (GHC)	TOTAL ACTUAL COLLECTN. FOR DECEMBER (GHC)	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTN]
Rates									
Lands and Royalties									
License (Business Operating Permit-BOP)									
Fees									
Fines, Penalties and Forfeits									
Rent									
Investment									
Miscellaneous and Unidentified Revenue									

NOTE: Explain reasons for variance under each revenue item and strategies to address negative variance (if any)

**APPENDIX 16: SUMMARY OF REVENUE COLLECTION PERFORMANCE FOR
FOURTH QUARTER OF 2023**

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR FOURTH QUARTER (GHC)	ACTUAL COLLECTION FOR OCTOBER (GHC)	ACTUAL COLLECTION FOR NOVEMBER (GHC)	ACTUAL COLLECTION FOR DECEMBER (GHC)	TOTAL ACTUAL COLLECTION FOR 4TH QUARTER (GHC)	FOURTH QUARTER % PERF.	VARIANCE (GHC) [REVENUE TARGET MINUS ACTUAL COLLECTED]
Rates								
Lands and Royalties								
License (Business Operating Permit-BOP)								
Fees								
Fines, Penalties and Forfeits								
Rent								
Investment								
Miscellaneous and Unidentified Revenue								

APPENDIX 17: SUMMARY OF REVENUE COLLECTION PERFORMANCE FOR THE YEAR 2023

REVENUE ITEM	NAME OF REVENUE COLLECTOR/ CONTRACTOR	REVENUE TARGET FOR THE YEAR (GHC)	ACTUAL COLLECTION FOR THE YEAR (GHC)	ANNUAL PERCENTAGE PERFORMANCE (<u>TARGET X 100%</u> ACTUAL COLLECTION)	VARIANCE (GHC) [REVENUE TARGET FOR THE YEAR MINUS ACTUAL COLLECTION FOR THE YEAR] [GHC]
Rates					
Lands and Royalties					
License (Business Operating Permit-BOP)					
Fees					
Fines, Penalties and Forfeits					
Rent					
Investment					
Miscellaneous and Unidentified Revenue					